REGULAR BI-MONTHLY MEETING
OF THE BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS

Tuesday, October 25, 2016
6:00 p.m.
Board Room
Texas Diabetes Institute
701 S. Zarzamora
San Antonio, Texas 78207

MINUTES

BOARD MEMBERS PRESENT:

Ira Smith, Vice Chair
Dianna M. Burns, M.D., Secretary
Roberto L. Jimenez, M.D, Immediate Past Chair
Robert Engberg
James C. Hasslocher
Janie Barrera

BOARD MEMBERS ABSENT:

James R. Adams, Chair

OTHERS PRESENT:

George B. Hernández, Jr., President/Chief Executive Officer, University Health System
Bryan Alsip, M.D., Executive Vice President/Chief Medical Officer, University Health System
Felix Alvarez, Executive Director, Procurement Services, University Health System
Awoala Banigo, Senior Vice President, Operations/Chief Revenue Officer, University Health System
Edward Banos, Executive Vice President/Chief Operating Officer, University Health System
Ted Day, Senior Vice President, Strategic Planning and Business Development, University Health System
Sergio Farrell, Senior Vice President, Ambulatory Services, Robert B. Green, University Health System
Don Finley, Director, External Communications/Corporate Communications, University Health System
Greg Gieseman, President/Chief Executive Officer, Community First Health Plans, Inc.
William Henrich, M.D., President, UTHSCSA
Michael Hernandez, Vice President/Chief Legal Officer, University Health System
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health System
Michelle Ingram, Vice President/Chief Quality Officer, University Health System
Daniel Johnson, M.D., Herbert F. Mueller Chair in Ophthalmology, UTHSCSA
Leni Kirkman, Senior Vice President, Strategic Communications and Patient Relations, University Health System
Monika Kapur, M.D., President/Chief Executive Officer, University Medicine Associates
Tom Mayes, M.D., Professor and Chairman, Department of Pediatrics, UTHSCSA
Kirsten Plastino, M.D., President/Medical Dental Staff, University Health System; and Professor, Department of Obstetrics and Gynecology, UTHSCSA
Richard Rodriguez, Vice President, Asset and Property Management, University Health System
CALL TO ORDER AND RECORD OF ATTENDANCE: IRA SMITH, VICE CHAIR, BOARD OF MANAGERS

Mr. Smith called the meeting to order at 6:00 p.m.

INVOCATION AND PLEDGE OF ALLEGIANCE

Mr. Smith introduced Rev. Clifford Harden of La Coste First Baptist Church for the invocation, and he led the pledge of allegiance.

SPECIAL RECOGNITION: QUARTERLY EMPLOYEE RECOGNITION AWARDS (GEORGE B. HERNANDEZ, JR./BOARD MEMBERS) - The Board of Managers recognized the following employees:

Professional: Shane Beasley
(Nursing) Nurse Case Manager, Transplantation Programs

Professional: Wanda Sparks
(Non-Nursing) Clinical Learning Consultant, Center for Learning Excellence

Management: Rudy Garcia
Operations Manager, Office Operations & Support, CFHP

Technical: Sharon Solis
License Vocational Nurse, Detention Health Care - Juvenile

Clerical: Sara Velasquez
Administrative Assistant, Liver Transplant

Service: Edward Gonzales
Cook – UH Cafeteria

Volunteer: Malinda Red Cloud & Bonnie
Volunteer, Volunteer Services

Physician: Delia Bullock, MD, Staff Physician, Family Focused AIDS Clinical Treatment Services (FFACTS) –Immunosuppression Clinic at RBG

Team: Administrative Professionals’ Council (APC) 2015 Team:
Angie Garza, Janel Kughler, Leticia Martinez, Raquel Hernandez, Nicole Cruz, Maria Barron, Rachel Tavitas, Sherri Mulkey, Lisa Utke, Cynthia Williams
All of this year’s quarterly recipients will be special honored guests at the Annual Recognition Awards Ceremony at the Omni Hotel on February 23, 2017. Employees of the Quarter receive a plaque, embossed pen and an opportunity to select one of numerous awards valued at $100 on the Employee Recognition website. Mr. Hasslocher addressed the employees on behalf of the Board, he expressed appreciation for all of their work this past year.

CITIZENS’ PARTICIPATION: None.

REPORT FROM THE NOMINATING COMMITTEE AND ELECTION OF BOARD OF MANAGERS OFFICERS - DIANNA M. BURNS, M.D., NOMINATING COMMITTEE FOR THE ELECTION OF OFFICERS

SUMMARY: Mr. Adams asked Dr. Burns to chair a nominating committee which under Board bylaws is charged to bring to the Board a recommended slate of officers for consideration. The Board, of course, elects the officers. Although the Bylaws call for the Board to elect officers in September for the ensuing 12 months, Mr. Adams delayed this action until October. This year’s Nominating Committee includes Ms. Barrera and Mr. Hasslocher as members. The Committee was charged with bringing officer recommendations to the full Board for the positions of Chair, Vice Chair and Secretary. Board members were contacted by Dr. Burns and encouraged to make their views and interests known to the committee as they carried out our deliberations. The Nominating Committee discussed the feedback received from other Board members, and submitted a recommendation to the Board.

RECOMMENDATION: The Nominating Committee recommends the following slate of officers for the ensuing 12 months: Jim Adams, Chair; Ira Smith, Vice Chair; and Dr. Dianna Burns, Secretary.

ACTION: A MOTION to accept the Nominating Committee’s recommendation was made by Mr. Engberg, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

APPROVAL OF MINUTES OF PREVIOUS MEETING(S):

AUGUST 30, 2016 (REGULAR MEETING)

SUMMARY: The minutes of the regular bi-monthly meeting of Tuesday, August 30, 2016, were submitted for approval.

RECOMMENDATION: Staff recommends approval of the minutes as submitted.

ACTION: A MOTION to approve the minutes was made by Mr. Engberg, SECONDED by Dr. Burns, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.
SEPTEMBER 27, 2016 (REGULAR MEETING)

SUMMARY: The minutes of the regular bi-monthly meeting of Tuesday, September 27, 2016, were submitted for approval.

RECOMMENDATION: Staff recommends approval of the minutes as submitted.

ACTION: A MOTION to approve the minutes was made by Mr. Engberg, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

REPORT FROM THE HEALTH SCIENCE CENTER – WILLIAM HENRICH, M.D., PRESIDENT

SUMMARY: Dr. Henrich’s update including the following: First, Dr. Gonzalez-Scarano has resigned his position as Dean of the School of Medicine effective December 31, 2016, but will remain on the faculty. Dr. Henrich attributed growth of the medical practice, modern clinical buildings, an improved relationship with UHS, stellar recruitments, and an improved medical school curriculum to Dr. Gonzalez during his tenure as Dean. Second, meeting attendees were invited to a reception hosted by Dr. Henrich, University of Texas System Chancellor William McRaven, Dr. Ronald DePinho, President of UT MD Anderson Center, on Tuesday, November 1, 2016 at 9:30 am, where a special announcement will be made regarding the new affiliation between the institutions. The reception will be held at the Cancer Therapy and Research Center, 7979 Wurzbach Road. Third, the UTHSCSA will undergo an assumed name on November 1, 2016, to UT Health, San Antonio. And finally, Dr. Henrich reported that Dr. Tom Mayes, Professor and Chair of the Department of Pediatrics, has also resigned his position with the School of Medicine effective November 30, 2016, after 14 years of leading the department, and 22 years as a faculty member. An interim chair will be appointed soon. Dr. Henrich thanked the Board for its support and looks forward to working with UHS leadership in recruiting replacements for both Dr. Gonzalez and Dr. Mayes.

RECOMMENDATION: None.

ACTION: This report was provided for informational purposes; no action is required by the Board of Managers.

EVALUATION: None.

FOLLOW-UP: None.

CONSENT AGENDA –IRA SMITH, VICE CHAIR

CONSIDERATION AND APPROPRIATE ACTION REGARDING MEDICAL-DENTAL STAFF RECOMMENDATIONS FOR STAFF MEMBERSHIP—KRISTEN A. PLASTINO, M.D., PRESIDENT, MEDICAL/DENTAL STAFF

CONSIDERATION AND APPROPRIATE ACTION REGARDING THE APPOINTMENT OF JOHN R. FLOYD, II, M.D., AS CHAIR OF THE DEPARTMENT OF NEUROSURGERY—KRISTEN A. PLASTINO, M.D., PRESIDENT, MEDICAL/DENTAL STAFF
STAFF
CONSIDERATION AND APPROPRIATE ACTION REGARDING APPOINTMENT/REAPPOINTMENT TO THE BOARD OF DIRECTORS OF MISSION DEL LAGO TAX INCREMENT REINVESTMENT ZONE, NUMBER 6—ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE

CONSIDERATION AND APPROPRIATE ACTION REGARDING 3RD QUARTER INVESTMENT REPORT—ROE GARRETT/REED HURLEY

CONSIDERATION AND APPROPRIATE ACTION REGARDING PURCHASING ACTIVITIES (SEE ATTACHMENT A)—FELIX ALVAREZ/FRANCINE WILSON

SUMMARY: The items listed above were presented for the Board’s consideration as consent items.

RECOMMENDATION: Staff recommended approval of the items on the consent agenda.

ACTION: A MOTION to approve the items listed on the consent agenda was made by Dr. Burns, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

ACTION ITEMS:

CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT AMENDMENT WITH AMERICORP FINANCIAL, LLC FOR BIOFIRE TEST REAGENTS—MICHAEL ROUSSOS/BRADLEY BRIMHALL, M.D.

SUMMARY: Biofire Diagnostics, Inc. was recently approved by the FDA to add testing which allows rapid detection and identification of 14 of the most common causes of bacterial, yeast and viral meningitis in children and adults. The testing detects multiple organisms in Cerebral Spinal Fluid (CSF) specimens simultaneously in a one hour turn-around-time. Currently, due to the use of conventional laboratory testing methods, the detection of bacterial infections in CSF has a turn-around-time of approximately 2-4 days (to detect and to positively identify the organism). This is a request to modify the existing contract to add the Meningitis/Encephalitis Molecular Panel to improve Emergency Room wait times, decrease inpatient hospitalization stays, improve antibiotic stewardship and improve patient care and outcomes. Instrumentation is already in place in the Virology Laboratory and no additional staffing is needed. Modification of this contract is necessary for UHS to provide quality patient care and to meet standards of care for the critically ill patients. Mr. Roussos introduced and yielded the floor to Dr. Brimhall for a brief presentation on the reduction in downstream costs. As compared to the current contract expense, there is a 16.7% ($396,036.00) increase in Pathology Supplies due to the addition of supplies to support the Meningitis/Encephalitis testing. However, this will be offset by an annual decrease in referral laboratory ($45,053.00) and cryptococcal testing ($2,658.80) expense. In addition,
the anticipated downstream reduction of costs associated with patient wait times for CSF and referral laboratory results will yield a net saving to UHS of $630,658.64 over two years. AmeriCorp Financial LLC, has a total of 22 employees, and the workforce composition data was provided for the Board’s review.

RECOMMENDATION: Staff recommends Board of Managers’ approval to modify the existing contract with AmeriCorp Financial, LLC, to accommodate the additional purchase of reagents for in-house meningitis and encephalitis testing.

ACTION: A MOTION to approve staff’s recommendation was made by Mr. Engberg, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

EVALUATION: None.
FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT AMENDMENT WITH STRYKER SALES CORPORATION FOR ON-SITE STERILE PROCESSING—MICHAEL ROUSSOS

SUMMARY: As a result of increased national scrutiny and to ensure a successful Joint Commission visit, Stryker has increased their scope regarding the management of minimally invasive surgical (MIS) equipment (i.e. scopes) hospital wide. UHS has contracted with Stryker since 2015 to support the maintenance, cleaning, and storing of MIS equipment. The last contract modification increased their projected volume of cases from 225 perioperative cases to 600 hospital wide cases. This increased volume has required an additional request of funds. However, due to the 37.5% volume increase in the past year, UHS negotiated a decreased per case price from $199.75 to $117.00 with Stryker. The purpose of this request is to add funds to continue the contract as modified in August 2016. The addition of funds requested is $1,648,000.00 for a three year term beginning September 1, 2016 through August 31, 2019, with a thirty day termination clause. Stryker provided the Health System with a copy of their Equal Opportunity Plan in lieu of their workforce composition data.

RECOMMENDATION: Staff recommends Board of Managers’ approval of a contract amendment with Stryker Sales Corporation in the amount of $1,648,000.00 for a three year period beginning September 1, 2016 through August 31, 2019.

ACTION: A MOTION to approve staff’s recommendation was made by Dr. Burns, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

EVALUATION: There has been a 37.5% increase in cases supported over the course of the contract from 2015 through present due to all endoscopic equipment and instruments hospital wide being included versus the original contract of just perioperative services. Reductions of average monthly spend from $119,856.00 to $70,200 a 41% savings. Spend will continue to show a decrease from pre-modification spend over the next three years. The new rate will allow for 24 months of coverage. If case volumes exceed 120% higher than budgeted cases in a quarter UHS can renegotiate for an additional modification to lower the case price. Additional Stryker personnel are provided related to case volume at no cost to UHS. Last modification Stryker added an additional three full time personnel to a total of eight dedicated On-Site Stryker ProCare staff for UHS.

FOLLOW-UP: None.
CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT AMENDMENT WITH HDR ARCHITECTURE FOR DESIGN SERVICES RELATED TO THE REVISED SCOPE FOR THE PEDIATRIC EMERGENCY DEPARTMENT RENOVATION AND SITE DEVELOPMENT AND REVISED SCOPE FOR OUTPATIENT CLINICS AT UNIVERSITY HOSPITAL—MARK WEBB

SUMMARY: The Health System contracted with HDR, Inc. in January 30, 2013 for the Capital Improvement Program Phase 2 Renovations work that included architectural services for the 2nd Level Rio Tower Outpatient Clinics projects. In an amendment to the Phase 2 contract, HDR was contracted to provide architectural services for the Pediatric Emergency Department located on the Ground Level of Horizon Tower. The additional scope of work for HDR was to provide design services for the revised scope as follows:

**Pediatric Emergency Department:**
- Site Package - Changes to Driveway Ramp, $23,900
- Interior Revisions to Registration/Quick Look/Charting Stations/Modifications to Interior Finishes/Addition of Hot Water Heat Exchanger, $16,550
- Extended Construction Administration and Permitting Fees, $55,000

**Subtotal:** $95,450

**Outpatient Clinics:**
- Mechanical Room relocation to First Level, Rio Tower, $126,050
- Interior Modifications to Clinic Exam Rooms, Support Spaces and MEP Modifications/Coordination, $72,750
- Extended Construction Administration, $117,750

**Subtotal:** $316,550

Deduct from Owner’s Allowance ($67,500)*
Deduct Pharmacy CA Services from Contract ($97,183)*

**Total AmountRequested $247,317**

*These amounts will be applied to the O’Connell Robertson contract for design services related to the new pharmacy at University Hospital. Fees for this contract amendment will be paid from project funds. The original contract amount was $1,959,688. Previous approved amendments are $1,054,298. Amount requested with this item is $247,317, for a revised contract amount of $3,261,303. The HDR community outreach plan included 100% local participation and 33% SMWVBE participation.

RECOMMENDATION: Staff recommends Board of Managers’ approval of a contract amendment with HDR Architecture, Inc., in the amount of $247,317.

ACTION: A MOTION to approve staff’s recommendation was made by Mr. Engberg, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.
CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH O’CONNELL ROBERTSON FOR DESIGN SERVICES RELATED TO THE REVISED SCOPE FOR THE BUILD-OUT OF THE NEW PHARMACY AT UNIVERSITY HOSPITAL—MARK WEBB

SUMMARY: O’Connell Robertson (OCR) is one of three (3) firms selected to provide architectural services for hospital and clinic projects, approved by the Board in June 21, 2016. The Board action also authorized staff to engage these firms under Master Service Agreements to provide architectural services on an as needed basis. OCR is currently providing design services with six other pharmacy projects requiring upgrades for conformity to US Pharmacopeial Convention (USP) 800 Guidelines, which is one of the items to be addressed with the new pharmacy project at University Hospital. In addition to their expertise and familiarity with pharmacy renovation projects, OCR is currently providing design services for the Pediatric Cardiac Care Unit on the 9th floor Horizon Tower and Inpatient Dialysis on the 2nd floor Rio Tower. Staff recommends OCR as the most qualified firm for this work. The scope of work for OCR is to provide A/E services for drawing revisions for the removal of the Automated Guided Vehicle (AGV) scope, revisions to the ISO 7 Suite to incorporate recently established USP 800 Guidelines for hazardous compounds and construction administration for the new pharmacy to be constructed on the ground level of the Rio and Horizon Towers at University Hospital, at a cost of $387,100. Fees for this contract will be paid from project funds, including funds originally appropriated to another firm for construction administration services. O’Connell Robertson is an Austin based company with an office in San Antonio. The firm has a total of 55 employees, and the workforce composition data was provided for the Board’s review.

RECOMMENDATION: Staff recommends Board of Managers’ approval to execute a contract with O’Connell Robertson in the amount of $387,100.

ACTION: A MOTION to approve staff’s recommendation was made by Mr. Hasslocher, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING THE CONTRACT WITH JOERIS GENERAL CONTRACTORS ACTING AS CONSTRUCTION MANAGER AT RISK TO INCLUDE GUARANTEED MAXIMUM PRICE PROPOSAL FOR INTERIOR BUILD-OUT OF 2ND LEVEL OUTPATIENT CLINIC SHELL SPACE FOR TRAUMA OFFICES AND TRANSPLANT KIDNEY PUMP ROOM AT UNIVERSITY HOSPITAL (GMP #10)—MARK WEBB

SUMMARY: As previously reported to the Board of Managers, Joeris General Contractors was selected as the Construction Manager for the current renovation projects comprised of the following:
1. Follow-up Clinics – 2nd Floor, Rio Tower
2. Pharmacy and Adjacent Corridors – Ground Level Rio Tower and Horizon Tower
3. Plant Engineering Shops– Ground Level Rio Tower

Subsequently, the Joeris scope of work was revised to include relocation of Health System staff from Corporate Square to the hospital and the preliminary work associated with the Pediatric Emergency Department. This request is related to the interior build-out of shell space associated with the clinics project to be used for Trauma Offices and a new Kidney Pump Room for Transplant Services, at a cost of $386,615, and clinic room wall protection at a cost of $75,000, for a total of $461,615. The 1,400 square foot Trauma offices will include administrative and staff offices and support space. The 345 square foot Kidney Pump Room will relocate the pump room, currently located on 9th Floor Rio Tower to a space adjacent to the new Transplant Clinic. To date, twelve (12) guaranteed maximum prices (GMPs) have been submitted for the Phase 2 Renovation projects and additional projects to support renovations and relocations at University Hospital. Mr. Webb provided an outline listing all GMPs associated with Joeris Contract for the Board’s review. This additional project commitment of $461,615, the build-out of shell space for Trauma Offices, Kidney Pump Room and other improvements has increased the original Project Construction Cost Limitation (CCL) of $22,300,000 to $42,013,738. As such, the CCL will be adjusted in the next amendment to the Construction Manager at Risk agreement with Joeris. The participation goal for SMWVBE is 35% and the local participation goal is 75%. To date, SMWVBE participation of awarded construction projects is 24.72% and local participation is 100%. This does not include the dollars associated with the Construction Manager’s Fee or other project administrative costs including this GMP and insurance, bonds, and permit fees. Mr. Webb provided the SMWVBE numbers achieved for all construction GMPs to date. GMP dollars awarded to subcontractors to date is $29,710,571. Joeris General Contractors, Ltd. has a total of 311 employees, and the workforce composition data was also provided for the Board’s review.

RECOMMENDATION:
Staff recommends Board of Managers approval of an amendment to the Joeris General Contractors, Ltd. Construction Management Agreement in the amount of $461,615 for GMP #10.

ACTION:
A MOTION to approve staff’s recommendation was made by Mr. Hasslocher, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

EVALUATION: None.
FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING THE RENEWAL OF A LEASE AGREEMENT WITH THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER, SAN ANTONIO FOR THE MEDICAL ARTS & RESEARCH CENTER (“MARC”) AMBULATORY SURGICAL CENTER (“ASC”)—ALLEN STRICKLAND

SUMMARY: In February 2013, the Board of Managers approved the lease of the Ambulatory Surgical Center space on the second floor of the MARC building owned by the University of Texas Health Science Center at San Antonio. The current Lease Agreement expires October 31, 2016. Leadership teams from UTHSCSA and UHS have tentatively agreed to
extend the current agreement for a period of one year with one renewal option for an additional year, both at the original rental rate of $23.31 per square foot per year. The space consists of 32,233 square feet for which we pay $23.31 per foot per year. This amounts to an annual base lease cost of $751,351. Landlord charges for building maintenance and parking are an additional $149,745 per year, putting the total cost at $901,096 annually. If the additional one year option were to be exercised, the total cost for the twenty-four month term would be $1,802,192.

RECOMMENDATION: Staff recommends Board of Managers’ approval to renew the Lease Agreement for the UHS Ambulatory Surgical Center at the MARC for up to twenty-four months beginning November 1, 2016 at a maximum cost of $1,802,192.

ACTION: A MOTION to approve staff’s recommendation was made by Dr. Burns, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING THE RENEWAL OF A RENTAL AGREEMENT WITH THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER, SAN ANTONIO FOR MEDICAL EQUIPMENT LOCATED AT THE MARC ASC—ALLEN STRICKLAND

SUMMARY: In February 2013, the Board of Managers approved the lease for medical equipment used in the operation of the Ambulatory Surgical Center located at the MARC building owned by The University of Texas Health Science Center at San Antonio. The lease was for a term of thirty-six months beginning November 1, 2013 and ending October 31, 2016. The leased equipment was being used by UTHSCSA in their Ambulatory Surgical Center which they operated at this location. This facility was subsequently leased to the Health System and is still in use today at the MARC ASC. The cost of leasing this equipment is an amount not to exceed $276,000 per year. If the additional one year option were to be exercised, the total cost for the twenty-four month term would be an amount not to exceed $552,000.

RECOMMENDATION: Staff recommends Board of Managers’ approval of an Equipment Lease Agreement to support the operation of the UHS Ambulatory Surgical Center at the MARC for up to 24 months beginning November 1, 2016 at a maximum cost of $552,000.

ACTION: A MOTION to approve staff’s recommendation was made by Dr. Burns, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING OPERATIONS AND FINANCIAL REPORT FOR SEPTEMBER 2016—REED HURLEY/EDWARD BANOS

SUMMARY: In September clinical activity (as measured by inpatient discharges) was up 7.2% for the month compared to budget. Community First Health
Plan (CFHP) fully-insured membership was down 2.7% due to lower membership in STAR Medicaid. Gain from operations was $11.9 million, $2.5 million better than budget. The bottom line gain (before financing activity) was $6.0 million, $3.8 million better than budget and was due primarily to higher Waiver Revenue. Debt Service Revenue was $4.5 million which is equal to the budgeted Debt Service payment of $4.5 million. Mr. Hurley reviewed notable increases and/or decreases from the Consolidated Balance Sheet in detail with the Board, and also reviewed the following Community First Health Plans update for 2017:

- Star Kids program starting in November 2016
- Star Kids program estimated to increase premium revenue by $160 million/annually.
- Medical Claims expense along with CFHP Salary and operating expenses will increase offsetting the majority of the premium revenue.
- New software systems are planned to be implemented in 2017 to replace the current outdated systems.

Mr. Banos’ informed the Board that staff is currently working with the School of Medicine regarding Bexar County Clinical Services (BCCS) and the annual operating agreement for 2017, establishing metric driven outcomes aligned with hospital goals of reducing length of stay, readmissions and department quality specific criteria (Operating Room, Trauma, and Transplant for example). This is four months ahead of schedule than normally completed.

**RECOMMENDATION:** Staff recommends acceptance of the financial reports subject to audit.

**ACTION:**
A MOTION to approve staff’s recommendation was made by Mr. Engberg, SECONDED by Dr. Burns, and PASSED UNANIMOUSLY.

**EVALUATION:** None.

**FOLLOW UP:** None.

**PRESENTATIONS AND EDUCATION:**

**UNIVERSITY MEDICINE ASSOCIATES (UMA) ANNUAL REPORT—MONIKA KAPUR, M.D.**

**SUMMARY:** Dr. Kapur reviewed the recent name change of the practice from Community Medicine Associates to University Medicine Associates. The new name is better aligned with Health System identity, provides unified branding, was approved by CMA Board, and is consistent name recognition for patients. She provided an overview of the practice broken down by the number of providers, number of patients, number of CareLink patients, number of funded patients, number of referrals generated by UMA providers, number of total visits, and rate of referrals inside of network as well as outside of network for the period 2014 to present. The future goals of UMA are to improve the health of the Health System’s patient population; improve the total experience for patients; implement efficiencies to reduce costs; optimize the EMR for better workflows, documentation, and efficiencies; succeed with MACRA and other value-based healthcare programs; and to be proactive.
RECOMMENDATION: This report was provided for informational purpose; no action by the Board was required.

ACTION: None.

EVALUATION: None.

FOLLOW-UP: None.

UPDATE ON THE WITTE MUSEUM’S H-E-B BODY ADVENTURE POWERED BY UNIVERSITY HEALTH SYSTEM INCLUDING AN OVERVIEW OF THE 2ND ANNUAL DATA REPORT FROM THE INTERACTIVE HEALTH EXHIBIT—LENI KIRKMAN/MARISE MCDERMOTT, WITTE MUSEUM PRESIDENT & CEO/ BRYAN BAYLES, PHD, WITTE MUSEUM CURATOR OF ANTHROPOLOGY AND HEALTH

SUMMARY: With support from the Board of Managers, the Witte transformed the H-E-B Science Treehouse into the H-E-B Body Adventure Powered by University Health System in 2014. The goals of the interactive health experience are to:

- Provide a safe space for learning about how the human bodies work (Health IQ)
- Encourage visitors to set achievable goals (Empowerment)
- Offer a journey to sustained health and wellness for entire families (Wellness)

To accomplish these goals, the exhibit uses peer-modeling, gaming technologies, physical activity and a culturally-relevant focus to create fun experiences and teachable moments for people of all ages. Key to this highly interactive experience is a networked system of components that lets participants capture and record their personal data and images as they explore a range of physical and mental attributes related to health and wellness. The POWERpass sponsored by University Health System enables this innovative level of personalization and interaction, and for the past two years, de-identified data has been collected and analyzed to track the impact of the program in improving the health of participants compared to the total population. Ms. Kirkman introduced and yielded the floor to Marise McDermott, President/CEO of the Witte Museum, and Bryan Bayles, PhD, the Witte’s Curator of Anthropology and Health, to share some of the findings included in the newly released Second Annual Report “Transforming Community Health Through Civic Engagement and Data.” Two year highlights include:

- The Body Adventure has received numerous State and National recognition, including the Inaugural Texas Association of Museums Media Innovation and Excellence Award;

- In its second year, more than 143 thousand visitors received a POWERpass card bringing the total up to nearly 312 thousand since May 2014;
• The exhibit saw a quadrupling of the number of participants in the Food is Fuel nutrition exhibit for grades K – 2 and a tripling of the number of 6th – 8th grade students participating in The Machine Within: Muscle Mechanics;

• 17.2 percent of Bexar County youth ages 13 to 18 have stated that there are “no fun, safe places” to play outside near where they live (slightly higher than year one, which was 15 percent);

• 57.5 percent of Bexar County youth ages 13 to 18 spent two or more hours watching TV or playing video games on an average school day;

• Fruit and vegetable consumption was lowest, and sedentary screen time highest in the age group of 18 to 18 year olds in Bexar County;

• Fruit (chooses by 54 percent of respondents) continues to be the most popular item selected as a favorite healthy snack;

• Vegetables were chosen as a favorite health snack by only 11 percent of respondents; 36 percent of Bexar County youth ages 13 to 18 ate “no vegetables” the previous day;

• 37 percent of youth between the ages 8 to 12 and 13 to 18 reported drinking one or more sodas per day. Youth between the ages 13 and 18, were more likely than their younger counterparts, to drink two or more sodas per days (19.4 percent vs. 15 percent). Adult consumption tends to be slightly lower, with 33 percent of adults ages 19 and up reported drinking one or more sodas per day;

• According to year 1 and year 2 data, approximately 46 percent of school aged youth 8-18 in Bexar County were either overweight or obese (17.6 percent and 28.2 percent, respectively); and

• Dr. Bayles informed the Board that significant regional disparities are evident in the health data for Bexar County and deserve closer examination.

**RECOMMENDATION:** This report was provided for informational purposes, only. No action is required by the Board of Managers.

**ACTION:** None.

**EVALUATION:** University Health System has been able to maximize this collaboration by holding numerous events at the Body Adventure including health screenings, health and wellness programs for adults and children, mobile mammography services and well-child check-ups, the American Diabetes’ Associations Camp Power Up, and reunion events for pediatric cancer and congenital heart disease patients and their families. The Health System will continue to play an integral role in expanding the reach and impact of the Body Adventure. With the completion of the Witte’s large expansion project, they anticipate serving more than 250,000 visitors in 2017. We will continue to work with the Witte team
to develop educational programs to teach about the body, physical activity, nutrition and wellness, and also spark excitement and interest for children to pursue future careers in healthcare. Through this partnership, staff will continue to develop specific health metric goals and data collection strategies that will result in powerful aggregated data to provide longitudinal insight on the health of our community and help inform planning decisions.

FOLLOW-UP: None.

INFORMATION ONLY ITEMS:

REPORT REGARDING MEDICAL-DENTAL STAFF COMMITTEES AND DEPARTMENTS—KRISTEN A. PLASTINO, M.D., PRESIDENT, MEDICAL/DENTAL STAFF

UPDATE ON FACILITIES DEVELOPMENT ACTIVITIES—MARK WEBB

REPORT ON RECENT RECOGNITIONS AND UPCOMING EVENTS—LENI KIRKMAN

REPORT ON QUALITY ASSESSMENT AND PERFORMANCE IMPROVEMENT—MICHELLE INGRAM

SUMMARY: Mr. Smith directed the Board members’ attention to the four (4) written reports above. He urged his colleagues to contact staff with specific comments, questions, or suggestions.

RECOMMENDATION: These reports were provided for informational purposes only.

ACTION: No action by the Board of Managers was required.

EVALUATION: None.

FOLLOW-UP: None.

ADJOURNMENT:

There being no further business, Mr. Smith adjourned the Board meeting at 8:25 p.m.

Ira Smith
Vice Chair, Board of Managers

Dianna M. Burns, M.D.
Secretary, Board of Managers

Sandra D. Garcia, Recording Secretary