SPECIAL MEETING
OF THE BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS

Tuesday, December 13, 2016
11:30 a.m.
Conference Room A/B
10th Floor, Paul Elizondo Tower
101 W. Nueva Street
San Antonio, Texas 78205

MINUTES

BOARD MEMBERS PRESENT:

James R. Adams, Chair
Ira Smith, Vice Chair
Dianna M. Burns, M.D., Secretary
Roberto L. Jimenez, M.D, Immediate Past Chair
Robert Engberg
James C. Hasslocher

BOARD MEMBERS ABSENT:

Janie Barrera

OTHERS PRESENT:

George B. Hernández, Jr., President/Chief Executive Officer, University Health System
Bryan Alsip, M.D., Executive Vice President/Chief Medical Officer, University Health System
Felix Alvarez, Executive Director, Procurement Services, University Health System
Edward Banos, Executive Vice President/Chief Operating Officer, University Health System
Ted Day, Executive Vice President, Strategic Planning and Business Development, University Health System
Sergio Farrell, Senior Vice President/Ambulatory Services, Robert B. Green Campus
Roe Garrett, Vice President/Controller, University Health System
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health System
Monika Kapur, M.D., President/Chief Executive Officer, University Medicine Associates
Leni Kirkman, Senior Vice President, Strategic Communications and Patient Relations, University Health System
Karen McMurry, Interim Chief Legal Officer, University Health System
Kristen Plastino, M.D., President, Medical-Dental Staff, University Health System; and Associate Professor, Department of Ob/Gyn, UTHSCSA
Serina Rivela, Associate General Counsel, University Health System
Michael Roussos, Hospital Administrator, University Health System
Travis Smith, Deputy Chief Financial Officer, University Health System
Allen Strickland, Vice President/Hospital Administration, University Health System
Armando J. Sandoval, Chief of Police, University Health System
Theresa Scepanski, Senior Vice President/Chief Administrative Officer, University Health System
Mark Webb, Chief Executive Officer/Pediatric Services, University Health System  
And other attendees.

**CALL TO ORDER AND RECORD OF ATTENDANCE:** JIM ADAMS, CHAIR, BOARD OF MANAGERS

Mr. Adams called the meeting to order at 11:30 a.m.

**INVOCATION AND PLEDGE OF ALLEGIANCE:**

Mr. Adams introduced, and yielded the floor to, Ms. Leni Kirkman, Senior Vice President, Strategic Communications/Patient Relations. She is a member of Abiding Presence Lutheran Church.

**CITIZENS' PARTICIPATION:** None.

**APPROVAL OF MINUTES OF PREVIOUS MEETING(S):**

**November 15, 2016 (Special Meeting)**

**SUMMARY:** The minutes of the special meeting held on Tuesday, November 15, 2016, were submitted for approval by the Board of Managers.

**RECOMMENDATION:** Staff recommended approval of the minutes as submitted.

**ACTION:** A MOTION to approve staff’s recommendation was made by Mr. Engberg, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

**EVALUATION:** None.

**FOLLOW-UP:** None.

**REPORT FROM THE HEALTH SCIENCE CENTER – WILLIAM HENRICH, M.D., PRESIDENT**

**SUMMARY:** Dr. Henrich was unable to attend today’s meeting. Dr. Plastino was present and acknowledged the physician leaders present and provided a Medical/Dental staff update. Over the last month she has been involved in conversations with Executive Committee members about Health System initiatives to integrate the partnership. These conversations are a result of presentations made by Mr. Banos on the different metrics that staff will be tracking and plans to make the Emergency Department more efficient, as Administration strives to maintain a spirit of transparency to let the physicians know what is going on. She quoted Mr. Hernández when he said to the Bexar County Commissioners earlier today that two-thirds of the decisions made involve physicians and physician buy-in. She feels that physicians are really buying into many of the initiatives being rolled out, and she feels positive about moving forward. Dr. Jimenez asked Dr. Plastino for her perspective regarding the impact on medical students who train in public institutions, and whether the experience influences them in terms of future public service. From a personal standpoint, because she trained at University Hospital, she feels the experience influences students in a positive manner because it allows them to get invested in the community. And, we know that where these physicians train is often where they end up staying. If you look at batch
results from the School of Medicine, many of the medical students stay in San Antonio for their residency, and then go on to practice in San Antonio.

**RECOMMENDATION:** This report was provided for informational purposes only.

**ACTION:** None.

**EVALUATION:** None.

**FOLLOW-UP:** None.

**NEW BUSINESS:**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:**

**CONSENT AGENDA – JIM ADAMS, CHAIR**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING MEDICAL-DENTAL STAFF RECOMMENDATIONS FOR STAFF MEMBERSHIP – KRISTEN A. PLASTINO, M.D., PRESIDENT, MEDICAL/DENTAL STAFF**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING THE APPOINTMENT OF GAIL E. TOMLINSON, M.D. AS INTERIM CHAIR, DEPARTMENT OF PEDIATRICS – KRISTEN A. PLASTINO, M.D., PRESIDENT, MEDICAL/DENTAL STAFF**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN APPOINTMENT/REAPPOINTMENT TO THE BOARD OF DIRECTORS OF THE UNIVERSITY HEALTH SYSTEM FOUNDATION—ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN APPOINTMENT/REAPPOINTMENT TO THE UNIVERSITY HEALTH SYSTEM PENSION BOARD OF TRUSTEES—ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING UNIVERSITY HEALTH SYSTEM POLICY NO. 7.05, INVESTMENTS—ROE GARRETT/REED HURLEY**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING PURCHASING ACTIVITIES (SEE ATTACHMENT A) – FELIX ALVAREZ/FRANCINE WILSON**

**SUMMARY:** Mr. Hernandez pulled item 6, purchase order for digital mammography equipment with Fujifilm Medical Systems, USA, Inc., in the amount of $360,000, from the purchasing activities report. All other items were submitted for Board approval.

**RECOMMENDATION:** Staff recommends approval of the consent agenda, minus item # 6 of the purchasing activities report.

**ACTION:** A MOTION to approve staff’s recommendation was made by Mr. Hasslocher, SECONDED by Mr. Engberg, and PASSED UNANIMOUSLY.

**EVALUATION:** None.

**FOLLOW-UP:** At the Chairman’s request, Mr. Garrett provided an overview of the basic administrative changes made to the Health System’s Investment Policy.
ACTION ITEMS:

CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER, SAN ANTONIO FOR PHYSICIAN STAFFING FOR A NEW PEDIATRIC SPECIALTY CLINIC IN BOERNE, TEXAS—TED DAY/MARK WEBB/MONIKA KAPUR, M.D.

SUMMARY: In October of 2015, the Board of Managers approved a five-year lease of space within a new CommuniCare Clinic located in Boerne, Texas, for the establishment of new clinic programming, especially in the area of pediatric specialty services. At this time the Health System would like to pursue launching the operations of that clinic primarily through leasing selected pediatric subspecialty physician services from The University of Texas Health Science Center at San Antonio (UT). After extensive discussion between Health System pediatric leadership and UT Medicine, a lease agreement has been developed. Several pediatric specialties serving at UT meet multiple criteria, including: having additional capacity for service in a new geography, are specialties in demand for referring physicians, and are available to provide care in the Boerne clinic on a part-time basis. A lease was developed for physicians in the following service areas: Gastroenterology, Neurology, Nephrology, and Pulmonology. The CommuniCare pediatricians have estimated that 15-17% of their patients are referred to the most common type of specialty services that the Health System will be placing there. This new clinic will be set up as a University Medicine Associates (UMA) location, with the Health System leasing the portion of the above-mentioned specialist’s time spent at the Boerne site. UMA will bill and collect for all specialty services provided. UMA may also elect to provide other services at the site through UMA-employed physicians. The total amount requested for this contract is up to $350,000 for the period of January 1, 2017, through December 31, 2017, with an option to renew for successive one-year terms as appropriate. Regular monitoring of operational and financial performance is planned for 2017. Staff conducted pro forma analysis in which the Health System anticipates offsetting expense of clinic operations through a combination of fee-for-service revenue and NAIP revenue. The expenses include the relevant portion of amortized cost of the lease plus support staff, equipment, and supplies needed to operate the clinic. Operational expenses have been included in the 2017 budget:

- Operating Revenue - $94,553
- NAIP Revenue - $455,608
- Operating Expenses – ($550,161)
- Income/Loss from Operations - $0

The workforce composition data for The University of Texas Health Science Center at San Antonio was provided for the Board’s review.

RECOMMENDATION: Staff recommends Board of Managers’ approval to negotiate and execute
an annual physician services lease agreement with UTHSCSA in the amount of up to $350,000 annually. This agreement could be renewable annually, through the balance of the term of the office lease.

**ACTION:**

A MOTION to approve staff’s recommendation was made by Dr. Burns, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

**EVALUATION:**

Mr. Smith expressed concern that the UMA Clinic will threaten the practices of established physicians in the Boerne area, especially those who have practiced there for years. Mr. Day clarified that the Health System is not directly competing for these particular subspecialty services with anyone who lives or works in that community, because there are none provided directly in the area, northwest or northeast of Boerne. In San Antonio there are subspeciality services, but staff plans to draw in patients in the area who do have direct access to subspecialties. Primary care is well covered in the area to the northwest and northeast of Boerne. Dr. Burns added that key is the credentialing of the specialists by the various insurance companies. Providing subspeciality services in the area is a benefit for those primary care physicians in Boerne, not competitive. The challenge for the UMA clinic is getting Boerne primary care physicians to make referrals to the specialty clinics. Dr. Jimenez agreed that patients who have traditionally seen primary care physicians in Boerne, come to San Antonio to see specialists. The UT specialists that Dr. Burns has been working with in her private practice have done a good job of returning patients to her as their primary care provider. Mr. Adams suggested that Mr. Hernandez work with the appropriate representative from the University to jointly look at the question of whether it would be beneficial to the partnership to establish urgent care centers to help with payer mix. Lastly, Dr. Jimenez informed the Board that the University of Incarnate Word’s School of Osteopathic Medicine is developing a mental health program and will enter into an affiliation agreement with The Center for Health Care Services for family practice residents to train at CHCS. Dr. Alsip reported that he has also been in touch with the School of Osteopathic Medicine and exploring potential opportunities.

**FOLLOW-UP:**

Mr. Smith asked to be kept informed on how the UMA clinic influences the Boerne community. It is very important to him that the Health System is seen as a partner, and not a competitor, in these efforts.

### CONSIDERATION AND APPROPRIATE ACTION REGARDING THE ALLOCATION OF FUNDING FOR THE PEDIATRIC PROGRAM PURCHASES OF FURNITURE, FIXTURES & EQUIPMENT, MEDICAL EQUIPMENT AND ACTIVE IT FOR THE PCCU PROJECT 9TH FLOOR HORIZON TOWER—MARK WEBB

**SUMMARY:**

In May of 2016, the Board of Managers approved the recommendation to award a contract to the Byrne - Preston Banks Joint Venture for completion of construction of the new 9th floor PCCU (The PPCU is temporarily located in the old Trauma ICU on 10 Horizon). Construction of the 9th floor PCCU is on schedule to be complete for occupancy March 2017. In order to have a fully functional unit various movable items need to be purchased. These include not only medical equipment items but also furniture, fixtures and various information technology items. Most of these items are included in proposals which have already
been received and which are summarized below. With this action, staff is requesting the Board of Managers approve the expenditure for the Pediatric Program of a portion of the funds which were extracted from other Pediatric Program contracts as described below. During the September Board meeting, the Board of Managers approved a reduction in information technology contracts that had been set up for the initial scope of the program, but was being scaled back. With the reduction in program scope, these existing contracts were in turn reduced as follows:

**Cost Reductions**

<table>
<thead>
<tr>
<th>Contract Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Presidio Contract for IT cabling &amp; switching</td>
<td>$2,112,825</td>
</tr>
<tr>
<td>AC&amp;C Contract for Nurse Call System</td>
<td>$64,567</td>
</tr>
<tr>
<td><strong>Total cost extracted from tech contracts</strong></td>
<td><strong>$2,177,392</strong></td>
</tr>
</tbody>
</table>

These funds are needed in order to continue progressing with the approved reduced scope Pediatric Program. The Board reports submitted at the time of the scope reduction indicated that the funds would be used for this purpose. The specific request per this memo is to seek approval to use a portion of the funds described above for the 9th floor project. This request is within the budget for the PCCU that was previously presented to the Board of Managers. Listed below is the PCCU budget that was presented during the August Board meeting.

**PCCU Project 9th Floor Horizon Tower**

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>$6,237,661</td>
</tr>
<tr>
<td>Medical Equipment</td>
<td>$1,200,000</td>
</tr>
<tr>
<td>FF&amp;E</td>
<td>$800,000</td>
</tr>
<tr>
<td>IT Active Equipment</td>
<td>$230,000</td>
</tr>
<tr>
<td><strong>Total Project Cost</strong></td>
<td><strong>$8,467,661</strong></td>
</tr>
</tbody>
</table>

While purchase requests for the IT related equipment are already being processed, the purchase of other movable items for the PCCU has not yet been initiated due to lack of approved funding. Although funds are available as shown in the table, Board approval is needed. Since the total cost of all non IT movable items is estimated at **$1,184,213**, the award of purchase orders for these items will leave nearly half of the funds recovered from Tech Contracts in September 2016 available for other program needs. Mr. Webb provided a listing of all items to be purchased along with the estimated or bid prices. Medical equipment total is **$642,897**, and furniture total is **$541,316**.

**RECOMMENDATION:**

Staff recommends Board of Managers’ approval of the allocation of funding in the amount of $1,184,213 for the purchase of Furniture, Fixtures & Equipment, Medical Equipment, and Active IT for the PCCU 9th Floor Horizon Tower.

**ACTION:**

A **MOTION** to approve staff’s recommendation was made by Mr. Hasslocher, **SECONDED** by Dr. Burns, and **PASSED UNANIMOUSLY**.

**EVALUATION:**

The cost of these items is within the overall approved budget; this is only a reallocation of capital funds. All of the items have a life expectancy of many years.

**FOLLOW-UP:**

None.
CONSIDERATION AND APPROPRIATE ACTION REGARDING THE REALLOCATION OF FUNDS FROM THE NORTHWEST CLINIC PROJECT TO THE ROBERT L.M. HILLIARD CLINIC PROJECT TO:

AMEND THE DESIGN SERVICES CONTRACT WITH KAI; AMEND THE CONTRACT WITH TURNER|STRAIGHTLINE AS CONSTRUCTION MANAGER AT RISK TO COMPLETE THE ROBERT L.M. HILLIARD CLINIC; AND ALLOCATE FUNDS FOR FURNITURE, FIXTURES & EQUIPMENT, MEDICAL EQUIPMENT, ACTIVE IT, AND AN OWNER ALLOWANCE - MARK WEBB

SUMMARY: In 2014, $5 million in capital funds were allocated to support the Robert L.M. Hilliard Clinic project. In April 2015, the Health System contracted with KAI Texas, to begin planning efforts for the new Robert L.M. Hilliard Clinic at 601 Runnels Avenue. Additionally, in May 2016, the Board approved the engagement of Turner|Straightline as the Construction Manager at Risk for construction of the new Eastside Clinic. Schematic Design for the Clinic has been completed and work has begun on the site. The anticipated completion date of the clinic is late Fall 2017. Today staff is requesting approval to allocate $3,183,851 in Delivery System Reform Incentive Payment (DSRIP) revenues to augment existing project funds to cover the revised total project cost. The additional costs are related to the exterior finish upgrades to match the Robert B. Green Clinical Services Building materials, building foundation changes based on soil conditions, project management expenses, permit and building fee expenses, medical equipment/information technology additional expenses, and an owner allowance to address any other unforeseen issues:

<table>
<thead>
<tr>
<th>Estimated Total Project Costs</th>
<th>Original Budget</th>
<th>Revised Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fees (Program, Design, Inspections, Project Management, etc.)</td>
<td>$578,543</td>
<td>$1,323,777</td>
</tr>
<tr>
<td>Construction Costs</td>
<td>$3,556,457</td>
<td>$4,726,064</td>
</tr>
<tr>
<td>FF&amp;E, Medical Equipment, Active IT, and Owner Allowance</td>
<td>$865,000</td>
<td>$2,134,010</td>
</tr>
<tr>
<td>Total Project Cost</td>
<td>$5,000,000</td>
<td>$8,183,851</td>
</tr>
<tr>
<td>Existing Project Funds</td>
<td>$5,000,000</td>
<td>$5,000,000</td>
</tr>
<tr>
<td><strong>Requested Fund Reallocation</strong></td>
<td></td>
<td><strong>($3,183,851)</strong></td>
</tr>
</tbody>
</table>

Turner|Straightline is made up of Turner a large national construction company and Straightline, is a SMWBE certified company. The Turner|Straightline team has established a target of 35 percent for SMWVBE participation. In addition, Straightline Construction Management, which is certified by the South Central Texas Regional Certification Agency as a Small Business, Small Disadvantaged Business, Woman Owned Small Business, and an Economically Disadvantaged Woman-Owned Small Business is 10 percent partner in the Joint Venture with Turner. Turner’s local office has a total of 379 employees, and their workforce composition data was provided for the
Board’s review. Straightline has a total of 140 employees, and their workforce composition data was also provided.

RECOMMENDATION: Staff recommends Board of Managers’ approval of the allocation of $3,183,851 in DSRIP revenue to the Robert L.M. Hilliard Clinic Project; amendment of the design services contract with KAI; amendment of the contract with Turner Straightline as Construction Manager at Risk; and the allocation of funds for the purchase of fixed furniture and equipment, medical equipment, active information technology, and an owner allowance.

ACTION: A MOTION to approve staff’s recommendation was made by Mr. Smith, SECONDED by Dr. Burns, and PASSED UNANIMOUSLY.

EVALUATION: Staff previously engaged Project Control of Texas, Inc., a well-known project management firm to assure quality and project specifications for this project. Mr. Hernandez recalled that one of the major concerns initially expressed both by Mr. Smith and Dr. Burns was that the new facility must be world-class and representative of the Health System, which would not be possible if staff stayed within the initial $5 million budget. However, since the Health System will receive an additional 17 months of DSRIP revenue, staff has opted to upgrade the building’s exterior, engage Project Control, and make foundation changes. Although the total new budget is an increase of over 60 percent, the clinic size has not changed; it remains at almost 13,000 square feet with 20 exam rooms. The rationale being that this is a high profile and extremely important project for the Eastside community. Both Dr. Burns and Mr. Smith agreed that the standard of the new building must be equivalent to that of the Robert B. Green Clinical Services Building, and Dr. Burns reiterated that the Health System is not there to provide indigent care, but rather high quality health care for an entire community. Mr. Adams acknowledged questions raised at previous Board meetings regarding parking, nursing stations, and number of rooms at the new clinic. He asked for assurance that staff will address each one of these concerns for this critically important, promotional, neighborhood health center. Further, he encouraged the staff to expand the relationship with Project Control of Texas, Inc. As for a permanent, tangible item commemorating Dr. Hilliard’s legacy at the new clinic, staff has met with his family and are working closely with them to obtain the appropriate item(s).

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT FOR PROFESSIONAL SERVICES WITH THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO (“SPONSORED CARE PROVIDER AGREEMENT”)—ALLEN STRICKLAND

SUMMARY: The Sponsored Care Provider Agreement has been in effect since 2001 to provide reimbursement for unfunded patients and Bexar County inmates who receive medical and dental care in the Health System’s emergency department. The term of this agreement with The University of Texas Health Science at San Antonio (UTHSCSA) is for a one-year period beginning January 1, 2017 through December 31, 2017. Payments for
medical services have been negotiated at 65 percent of the current Medicare rate. Payments for dental and oral maxillofacial surgery services are negotiated at 100 percent of the Medicaid allowable. The majority of Sponsored Care patients receive services through the emergency center with services limited to treatment of the urgent/emergent condition and follow up to assure the condition has responded appropriately to treatment. This agreement requires the deduction of charges for services rendered pursuant to the Bexar County Clinical Services Agreement or CareLink Provider Agreement, or any other third party payer agreement including payment made by the patient. The total anticipated payments for 2016 from the Bexar County Hospital District to UTHSCSA are $2,887,500. (Medical services at $2,637,500 plus dental and oral related surgical and prosthetic services at $250,000). The actual payments made in 2015 were $3,047,976. The reduction of 5.3 percent is a result of other funding for some of the patients and some decrease in volume. UTHSCSA has a total of 5,245 employees. The workforce composition data was provided for the Board’s review.

RECOMMENDATION: Staff recommends Board of Managers’ approval of the Sponsored Care Provider Agreement with UTHSCSA for a one-year period in the amount of $2,887,500.

ACTION: A MOTION to approve staff’s recommendation was made by Mr. Engberg, SECONDED by Mr. Hasslocher, and PASSED UNANIMOUSLY.

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING OPERATIONS, AND FINANCIAL REPORT FOR NOVEMBER 2016—REED HURLEY/EDWARD BANOS

SUMMARY: In November clinical activity (as measured by inpatient discharges) was up 4.1% for the month compared to budget. Community First Health Plan (CFHP) fully-insured membership was down 1.8 percent due to lower membership in STAR Medicaid. Gain from operations was $10.0 million, $2.6 million better than budget. The bottom line gain (before financing activity) was $2.9 million, $2.8 million better than budget and was due primarily to lower medical claims expense at CFHP. Debt Service Revenue was $4.5 million which is equal to the budgeted Debt Service payment of $4.5 million. Mr. Hurley reviewed notable increases and/or decreases from the Consolidated Balance Sheet in detail with the Board. Mr. Banos provided a brief operations report, during which he presented a 2017 goal management tool with Triple Aim PLUS metrics, and provided a cascading example of its use for report outs and action plans. He reviewed outcomes for the overall hospital in the category of “assign to occupy” which dropped from 110 minutes to just under 60 minutes for the period August 10, 2016 to December 10, 2016. Emergency Department metrics (door to greet) for the same period fluctuated in both directions between 119 minutes in August to 26 minutes in December. Reasons for the spike to 113 minutes in mid-November were reviewed. Emergency Center metrics for CT Orders for the same period also fluctuated in both directions from 72 minutes in
August to 45 minutes in December. Mr. Banos also shared a new monthly meeting structure for directors and above that will allow the staff to more efficiently communicate and address matters related to accreditation, labor, operational strategies, and the patient experience. He presented alignment metrics with the School of Medicine by service line, which will measure number of cases, observed average length of stay, actual geometric length of stay, and CMS geometric length of stay. A status report on relative metrics for the period November 2016 year to date for services provided to patients under the Bexar County Clinical Services Agreement and Annual Operating Agreement was also introduced to the Board at this time. The report provides metrics by specific procedure and service, amount of incentive for meeting the metric, and amount of deduction for not meeting the metric. Discussion ensued regarding transparency, metrics, incentives, and deductions for physicians. All agreed that if staff does not engage the physicians, goals and objectives will not be met. Regarding a recent discussion about expenses being greater than revenue under the pediatrics affiliation agreement, Mr. Adams expressed his preference to resolve this issue as soon as possible.

**RECOMMENDATION:** Staff recommended acceptance of the financials subject to audit.  
**ACTION:** A MOTION to approve staff’s recommendation was made by Mr. Engberg, SECONDED by Mr. Hasslocher and PASSED UNANIMOUSLY.  
**EVALUATION:** None.  
**FOLLOW-UP:** None.

**INFORMATION ONLY ITEMS:**

**REPORTS FROM MEDICAL-DENTAL STAFF COMMITTEES AND DEPARTMENTS — KRISTEN A. PLASTINO, M.D., PRESIDENT, MEDICAL/DENTAL STAFF**

**UPDATE ON FACILITIES DEVELOPMENT ACTIVITIES—MARK WEBB**

**REPORT ON RECENT RECOGNITIONS AND UPCOMING EVENTS—LENI KIRKMAN**

**SUMMARY:** Mr. Adams directed the Board’s attention to the three (3) written reports above. He urged his colleagues to contact staff with specific comments, questions, or suggestions.  
**RECOMMENDATION:** These reports were provided for informational purposes only.  
**ACTION:** No action by the Board of Managers was required.  
**EVALUATION:** None.  
**FOLLOW-UP:** None.

**ANNOUNCEMENTS:**

In Ms. Wilson’s absence, Mr. Alvarez presented the Board with a Certificate of Appreciation for Outstanding Support and Dedication to the 2016 Bexar County Small, Minority, Women and Veterans Business Owner’s Annual Conference.
Mr. Hernandez announced that Mr. Alvarez would be leaving the Health System this month for a Vice President Procurement position with the University of Texas in Austin, Texas.

Mr. Adams thanked Mr. Hernandez and senior staff, whom he described as a strong management team, for the great work. It is his pleasure to be associated with quality people, the leadership, and the accountability that is being accepted. It’s been a good year.

**ADJOURNMENT:**

There being no further business, Mr. Adams adjourned the Board meeting at 12:55 pm.

______________________________  ____________________________
James R. Adams                Dianna M. Burns, M.D.
Chair, Board of Managers      Secretary, Board of Managers

______________________________
Sandra D. Garcia, Recording Secretary