



University Health System

SPECIAL MEETING OF THE BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, December 14, 2010

11:30 a.m.

University Health Center- Downtown
Foundation Room, 3rd Floor, "B" Building
527 North Leona
San Antonio, Texas 78207

MINUTES

BOARD MEMBERS PRESENT:

Robert L. Jimenez, M.D., Chair
James R. Adams, Vice Chair
Ira Smith, Secretary
Robert Engberg
Alex Briseño
Linda Rivas
Rebecca Q. Cedillo

OTHERS PRESENT:

George B. Hernández, Jr., President/Chief Executive Officer, University Health System
Bryan Alsip, M.D., Executive Vice President/Chief Medical Officer, University Health System
Timothy Brierty, Senior Vice President, Administrator, University Hospital
Francine Crockett, Vice President, Materials and Supply Management, University Health System
Peggy Deming, Executive Vice President/Chief Financial Officer, University Health System
Roe Garrett, Vice President/Controller, University Health System
Francisco Gonzalez-Scoranno, M.D., Dean, School of Medicine, UTHSCSA
William Henrich, M.D., President, UTHSCSA
Michael Hernandez, Vice President, Legal Services and Risk Management, University Health System
Leni Kirkman, Vice President, Strategic Communications and Patient Relations, University Health System
Robert Moroz, AIA, LEED®AP, Project Director, Broaddus+Muñoz
Gary McWilliams, M.D., Executive Vice President/Chief Ambulatory Services Officer, University Health System
Theresa Scepanski, Interim CEO, Community First Health Plans, Inc.
Christann Vasquez, Executive Vice President/Chief Operating Officer, University Health System
And other attendees.

CALL TO ORDER AND RECORD OF ATTENDANCE: ROBERTO JIMENEZ, M.D., CHAIR, BOARD OF MANAGERS

Dr. Jimenez called the meeting to order at 11:30 a.m.

INVOCATION AND PLEDGE OF ALLEGEANCE:

Chaplain Tomas Hernandez said the invocation and Dr. Jimenez led the pledge of allegiance.

CITIZENS' PARTICPATION: None.

APPROVAL OF MINUTES OF PREVIOUS MEETING:

NOVEMBER 11, 2010 (SPECIAL MEETING):

SUMMARY: Dr. Jimenez presented the minutes of the Board meeting of Thursday, November 11, 2010 for approval.
RECOMMENDATION: Dr. Jimenez recommended approval of the minutes as submitted.
ACTION: A **MOTION** for approval of the correction was made by Ms. Cedillo, **SECONDED** by Mr. Briseño, and **PASSED UNANIMOUSLY**.
EVALUATION: None.
FOLLOW-UP: None.

REPORT FROM THE PRESIDENT OF THE HEALTH SCIENCE CENTER – WILLIAM HENRICH, M.D.

SUMMARY: Dr. Gonzalez-Scoranno acknowledged faculty physician leaders present and thanked the Board for its support this past year.
RECOMMENDATION: None.
ACTION: This report was provided for informational purposes only.
EVALUATION: None.
FOLLOW-UP: None

NEW BUSINESS:

Consent Agenda – Roberto Jimenez, M.D.

- a. Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Staff Membership – *Nicolas Walsh, M.D., President, Medical/Dental Staff*
- b. Consideration and Appropriate Action Regarding Commissioning Police Officers for the University Health System – *Richard Rodriguez*
- c. Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) – *Francine Crockett*

RECOMMENDATION: Staff recommended approval of the consent agenda.
ACTION: A **MOTION** to approve this recommendation was made by Ms. Cedillo, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.
EVALUATION: None.

FOLLOW-UP: None.

ITEMS RELATED TO BUDGET & FINANCE – ROBERT ENGBERG, CHAIR, BUDGET & FINANCE COMMITTEE

CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS RELATED TO THE CAPITAL IMPROVEMENT PROJECT:

UNIVERSITY HEALTH CENTER-DOWNTOWN:

CONSIDERATION AND APPROPRIATE ACTION TO APPROVE THE GUARANTEED MAXIMUM PRICE FOR BUILDING B AND MRI DEMOLITION AND EARTHWORK AT UNIVERSITY HEALTH CENTER DOWNTOWN (UHCD-GMP #07)—MARK WEBB

SUMMARY: This Guaranteed Maximum Price Proposal GMP #7 includes the cost to perform work in the areas of the existing Building B and the MRI building. The work includes demolition of Building B and the MRI building, site clearing, earth work cut and fill, irrigation sleeves, electrical raceways under pavement, concrete curbs, asphalt paving, and concrete walkways. The proposed company to be awarded is Bartlett Cocke, L.P. and the total amount is \$1,809,787, which is \$50,345 below the control estimate of \$1,860,132, with funding is available through bond proceeds. The participation goal for SMWVBE firms is 56%. The same level of local and SMWVBE participation goals as negotiated in the University Health System contract are expected for this GMP.

The original construction Manager at Risk Service Contract with Bartlett Cocke, L.P. in the amount of \$5,202,068 was approved by the Board of Managers in October 2009. The total value of this contract is \$21,186,250. Modifications #1 through #7 total \$14,174,395.

The work for this GMP is expected to begin the first quarter of 2013, after the new Clinical Service Building is operational. This scope of work was bid at this time in order to procure and secure pre-inflation pricing. However, should market conditions change lowering future pricing, this GMP could be cancelled and the work re-bid to take advantage of changed market conditions.

RECOMMENDATION: Staff recommends Board of Managers approval of GMP #07 in the amount of \$1,809,787 with Bartlett-Cocke, L.P.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Adams, **SECONDED** by Mr. Engberg, and **OPPOSED** by Ms. Rivas. The **MOTION CARRIED**.

EVALUATION: Mr. Briseño requested a breakdown of the 56% SMWVBE participation goals attached to this GMP. He previously requested that this type of break down be routinely provided to ensure progress in award of CIP contracts to minority and women-owned businesses. He pointed out that 16% of property taxes are paid by minorities in Bexar County. The Board's goal is to hold large contractors accountable for meeting

SWVMBE goals. Mr. Briseno therefore suggested a quarterly Construction Manager at Risk report as a way to measure the vendors' performance. Mr. Hernandez directed the Board's attention to page 4 of the purchasing activity summary which tracks the number of CIP and non-CIP contracts awarded to SWMBV enterprises as of September 30, 2010 by dollar amounts. This table is still under development and will be modified to breakdown contract awards by SWMBE category, as requested by the Board.

Mr. Moroz informed the Board that it is Barlette Cocke's intention to subcontract the entire amount of this GMP to a specific firm, a small business vendor.

Mr. Adams asked for staff assurances that this transaction is not a special arrangement with Barlette Cocke. The Board's expectation is that all transactions will be transparent from the beginning. Staff emphasized that the expenditure for \$1,809,787 will not be made until 2013, and that Barlett Cocke, L.P. must inform the Health System of any changes it wishes to make. The Health System also reserves the right to re-issue this bid should market conditions change.

FOLLOW-UP: Mr. Hernández will work with Mr. Briseño to develop a format that meets the Board's requirements on CIP SWMBVE reporting. Mr. Smith reminded staff that he also previously requested a formal SWMBVE policy by January 1, 2011.

UNIVERSITY HOSPITAL:

CONSIDERATION AND APPROPRIATE ACTION TO APPROVE THE GUARANTEED MAXIMUM PRICE FOR STERILE PROCESSING AND DISTRIBUTION DESIGN ASSIST, CONSTRUCTION SERVICES, AND EQUIPMENT (GMP #13C)—MARK WEBB

SUMMARY: Guaranteed Maximum Price (GMP 13c) is with Zachry Vaughn Layton and provides design assistance, construction services, sterile processing equipment, and equipment maintenance for the Central Sterile Processing department located at University Hospital. Based on committee evaluations of three vendor bids, Belimed, Inc., was chosen as the best-value vendor to provide these services.

Funding is available through the Bond Proceeds. The participation goals for local firms and SMWVBEs is 80% and 40%, respectively. The actual local and SMWVBE participation levels for this subcontractor will be presented to the Board of Managers at a later date. The original contract in the amount of \$44,451,753 was approved by the Board of Managers in September 2009. Modifications #1 through 22 total \$106,768,346. The total value of this contract including Modification #23 is \$151,121,393. As compared to the Control Estimate, GMP #13c is \$35,084 under budget.

The original contract in the amount of \$44,451,753 was approved by the Board of Managers in September 2009. Modifications #1 through 22 total \$106,768,346 and were for GMPs #1, 2, 2-R, 3a, 3b, 3c, 4, 5, 5-R, 6, 7, 8, 8-R 9a, 9b, 10, 11, 12, 13, 13b and 14. The total value of this contract including Modification #23 is \$151,121,393.

Mr. Moroz reported that an agreement with Belimed for a GMP for the scope of work needed at the University Health Center – Downtown, will be submitted for Board consideration at a later time, as the original bid was split by site. Upon obtaining Board approval today to award this contract to Belimed, the vendor is obligated to comply with its bid submission for best-value pricing. The Health System, however, is not obligated to accept any changes that the vendor might wish to make after acceptance obtaining approval by the Board of the bid submission.

- RECOMMENDATION: Staff recommends Board of Managers approval of GMP #13c in the amount of \$3,901,294 along with execution of the amendment to the Zachry Vaughn Layton Construction Management Agreement in an amount of \$3,901,294.
- ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Engberg, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.
- EVALUATION: Board members urged staff to submit future items that affect both sites (UH and UHC-DT) simultaneously along with comprehensive written reports, in light of the complexities involved. Board members also suggested that it would be appropriate for staff to summarize all GMPs for Mr. Engberg in advance. Board members acknowledged Mr. Engberg's role in this complex process as invaluable.
- FOLLOW-UP: As indicated above.

**CONSIDERATION AND APPROPRIATE ACTION TO APPROVE THE
GUARANTEED MAXIMUM PRICE FOR CONSTRUCTION OF THE IMAGING
PREP/RECOVERY SUITE (GMP #15 – RENOVATION 1)—MARK WEBB**

- SUMMARY: Guaranteed Maximum Price Proposal (GMP #15 - Renovation 1) converts approximately 3,100 square feet of existing space on the 2nd floor of the 1981 building into an eight (8) bay pre/recovery suite for the Imaging Department. The space includes a waiting area, recovery beds, nurses' station, isolation room, soiled utility room, IV start room, clean linen/storage, consult room, two dressing rooms and replacement of an air handler. The renovation is projected for completion by September 2011. Funding is available through the Bond Proceeds. The participation goals for local firms and SMWVBEs is 80% and 40%, respectively. The actual local and SMWVBE participation levels will be presented to the Board of Managers after the work associated with this GMP has been bid. As compared to the Control Estimate, GMP #15 - Renovation 1 is under budget by \$10,754.
- RECOMMENDATION: Staff recommends Board of Managers approval of GMP #15 and contract amendment Zachry Vaughn Layton Construction Management Agreement in an amount of \$1,417,328.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Engberg, **SECONDED** by Ms. Cedillo, and **PASSED UNANIMOUSLY**.

EVALUATION: Staff members assured the Board that appropriate input by the medical staff had been solicited and obtained.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION TO APPROVE THE GUARANTEED MAXIMUM PRICE FOR PNEUMATIC TUBE DESIGN ASSIST PRE-CONSTRUCTION SERVICES & CONSTRUCTION SERVICES (GMP #13B)—MARK WEBB

SUMMARY: Guaranteed Maximum Price Proposal (GMP #13b) includes the pricing of design assist services and construction services for the following: pneumatic tube systems for the new hospital tower, pneumatic tube systems connection between new tower and existing tower, pneumatic tube systems in the existing tower - retrofits and upgrades. After completion of the design assist portion of work, the sub-contractor will transition to be the subcontractor for the procurement of the pneumatic tube system and its installation. Funding is available through the Bond Proceeds. The participation goals for local firms and SMWVBEs is 80% and 40%, respectively. The actual local and SMWVBE participation levels will be presented to the Board of Managers after the work associated with this GMP has been bid. The original contract in the amount of \$44,451,753 was approved by the Board of Managers in September 2009. Modifications #1 through 21 total \$105,379,656 and were for GMPs #1, 2 ,2-R, 3a, 3b, 3c, 4, 5, 5-R, 6, 7, 8, 8-R, 9a, 9b, 10, 11, 12, 13 and 14. The total value of this contract including Modification #22 is \$151,220,099. As compared to the Control Estimate, GMP #13b is \$4,340 under budget.

RECOMMENDATION: Staff recommends Board of Managers approval of GMP #13b and contract amendment with Zachry Vaughn Layton Construction Management Agreement in an amount of \$1,388,690.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Engberg, **SECONDED** by Ms. Cedillo, and **PASSED UNANIMOUSLY**.

EVALUATION: None.
FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH BARRIO COMPREHENSIVE FAMILY HEALTH CARE CENTER FOR PROFESSIONAL SERVICES—VIRGINIA MIKA, PHD AND GARY MCWILLIAMS, MD

SUMMARY: This contract is for professional medical services that University Health System provides as part of the CareLink schedule of benefits when there are access or equipment limitations within the Health System.

Additionally, this contract agreement is part of the primary care expansion initiative to assure that all CareLink members have a primary care physician and a medical home. It is an exempt contract for one year. It is a planned expense and operating funds have been included in the 2011 Operating Budget. As compared to the previous contract there is a 36.4% (\$224,033) increase in cost. This increase is directly related to projected increases in CareLink membership and internal access limitations. As a cost saving initiative, this agreement is based on 90% of the current Medicare fee schedule for all professional services submitted electronically. This is a reduction from the current payment at 100% of the current Medicare fee schedule, savings to be achieved is \$101,615. Paper claim submissions will be paid at 80% of the current Medicare fee schedule. This agreement includes performance standards that address quality of care, access, appropriate utilization, and patient satisfaction. Additionally, this contract includes an option to renew up to four successive one (1) year terms if all of the performance standards are met. Barrio Comprehensive Family Health Care Center has an affirmative action plan or policy in effect, with a total of 249 employees. The workforce composition data was reviewed with the Board.

- RECOMMENDATION: Staff recommends Board approval of the professional services contact with Barrio Comprehensive Family Health Care Center d/b/a CommuniCare Health Centers for a total estimated contract amount of \$914,533.
- ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Adams, **SECONDED** by Ms. Rivas, and **PASSED UNANIMOUSLY**.
- EVALUATION: This contract for primary care services represents less than 10% of CareLink business. The Board expressed support in staff's efforts to set quality indicators and monitoring performance standards on all primary care contracts.
- FOLLOW-UP: Board members requested a performance standards follow up report on those Federally Qualified Health Centers that contract with the University Health System.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER, SAN ANTONIO FOR PROFESSIONAL SERVICES (SPONSORED CARE)—THERESA SCEPANSKI

- SUMMARY: The Sponsored Care Provider Agreement provides reimbursement to The University of Texas Health Science Center (UTHSC-SA) for unfunded patients who receive health care in the Health System's Emergency Center. The majority of Sponsored Care patients receive services through the Emergency Center with services being limited to the treatment of urgent/emergent conditions and required follow up to assure that the condition has responded appropriately to the treatment. Additionally, payments under this agreement will only be made for professional services that are not covered under the CareLink Provider Agreement, BCCS or other third party payers including payments made by the patient. This is a planned expense and operating funds have been included in the 2010 operating budget. As a cost savings initiative, the

fee paid will be reduced from 65% of allowable Medicare rate to 60%; this will yield a 7.45% (\$250,000) savings. This agreement includes performance standards that address quality of care, access, appropriate utilization, and patient satisfaction. UTHSC-SA has an affirmative action plan or policy in effect with a total of 5,015 employees. The workforce composition data was reviewed with the Board.

RECOMMENDATION: Staff recommends Board of Managers approval of the Sponsored Care Provider Agreement for a one year period with UTHSCSA for an estimated amount of \$3,150,000.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Engberg, **SECONDED** by Ms. Rivas, and **PASSED UNANIMOUSLY**

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH KST ELECTRIC , LTD FOR EMERGENCY POWER SWITCH GEAR UPGRADE AT UNIVERSITY HOSPITAL—RICHARD RODRIGUEZ

SUMMARY: This purchase order is to acquire general contractor services for labor and to replace, fabricate, deliver, install and test the emergency electrical power switch gear cabinet located at University Hospital. Services will include all required electrical, electronic components and associated hardware. The commissioning of the installed unit will require load bank testing for sustainability and operational synchronizing test with the two existing emergency power generating sets for communication and load sharing. Capital funds are available for this item which is included as a priority item on the 2010 Capital Prioritization List. KST Electric, LTD is a regional company, has an Affirmative Action Plan or Policy in effect, with a total of 465 employees. The workforce composition data was reviewed with the Board.

RECOMMENDATION: Staff recommends Board of Managers approval of a contract for electrical services with KST Electric, LTD. in the amount of \$697,457 for the Emergency Power Switch Gear Upgrade.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Smith, **SECONDED** by Ms. Cedillo, and **PASSED UNANIMOUSLY**

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH HELMKE AND ASSOCIATES, L.L.C. FOR THE MECHANICAL, ELECTRICAL, AND PLUMBING WORK REQUIRED TO CONVERT THE CARDIAC CATHETERIZATION LABORATORY "SUITE ONE" TO OPERATING ROOM STANDARDS TO FACILITATE HYBRID CARDIOLOGY INTERVENTION/CARDIOTHORACIC SURGERY PROCEDURES - CHRISTANN VASQUEZ, TIMOTHY BRIERTY AND RICHARD RODRIGUEZ

SUMMARY: This purchase order is to upgrade one of the interventional suites in the Cardiac Catheterization Laboratory to a cardiovascular hybrid surgery

suite. The scope of work includes the installation of new HVAC duct work, exhaust fan, electrical work, new chase walls, and the installation of a CTM skyboom with surgical lights. Contractor shall provide all the structural requirements for the placement of the CTM skyboom and surgical lights. The upgrade will create a suite with dual capability, fully integrating surgical sterility with cardiac imaging. This will allow surgeons and interventional physicians across different specialties to work together on a case-by-case scenario, without having to move the patient. Additionally, complex cases will be more easily treated since the suite will be capable of handling both minimally invasive transcatheter procedures and open surgical procedures. This item was competitively bid for \$240,822 and is a 90 day contract. Capital funds are available for this item which is included as a priority item on the 2010 Capital Prioritization List. Additional project costs include: video routing system (\$118,455); surgical lights/boom (\$110,796); engineering/permitting/plans (\$46,750). Total cost of this project is \$516,823. Helmke & Associates, LLC is classified as a local, Small Business Enterprise (SBE); has an affirmative action plan or policy in effect, with a total of three employees. The workforce composition data was reviewed with the Board.

RECOMMENDATION: Staff recommends Board approval for the purchase of Mechanical, Electrical and Plumbing work in the amount of \$240,822 to accomplish this hybrid cardiac catheterization lab conversion project.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Adams, **SECONDED** by Ms. Rivas, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH THE SOUTH TEXAS BLOOD & TISSUE CENTER FOR BLOOD COMPONENTS AND PRODUCTS—TIMOTHY BRIERTY AND CHRISTANN VASQUEZ

SUMMARY: This contract provides blood and blood components for patients who require transfusions. It is a three-year contract for \$16,702,773. This is planned expense and operating funds have been included in the 2011 Operating Budget. The Health System utilized the services of its Group Purchasing Organization (GPO) to obtain a national expert consultant on pricing and utilization of blood products. As a result of his expertise, the Health System is projected to benefit a 9.6% (\$1,690,116) savings during the next three years. The components of this savings are: 5.4% (\$948,753) related to price reductions and 4.2% (\$741,363) related to cost avoidance of the annual inflationary increases that had historically been imposed each year. This is being requested as an exempt contract because South Texas Blood & Tissue Center is the only local supplier of blood components that can meet the Health System's specifications for both quantity and timeliness. The ability to receive blood products from a supplier within one hour or less is critical to the proper care of patients particularly at a Level 1 Trauma Center. South Texas Blood & Tissue

Center has an affirmative action plan or policy in effect, with a total of 600 employees. The workforce composition data was reviewed with the Board.

RECOMMENDATION: Staff recommends Board of Managers approval of a three-year exempt contract with South Texas Blood and Tissue Center/San Antonio, Texas in the amount of \$16,702,773.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Adams, **SECONDED** by Ms. Rivas, and **PASSED UNANIMOUSLY**

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING NOVEMBER 2010 FINANCIAL STATEMENTS—PEGGY DEMING

SUMMARY: For the month, activity was up 1.1% for the clinical services (as measured based on discharged adjusted for outpatient activity). Community First Health Plan (CFHP) fully-insured membership was up 5.9% from operations, the Health System experienced a \$983,000 gain which was \$675,000 above the budget gain of \$308,000 due to net of lower operating revenue and lower operating expense. Investment income was below budget by \$184,000 due to lower interest rates than budgeted. An unrealized market loss of \$941,000 was recorded due to an increase in interest rates in November given continued uncertainty in the global economy and concern over the Federal Budget Deficit. The bottom line gain in excess of expenses excluding the premium deficiency reserve and debt service was \$532,000 for the month which was \$450,000 below the budgeted gain. Included in the above results is CFHP which experienced a \$1.9 million gain after premium deficiency reserve (\$1.0 million above the budgeted gain of \$874,000). Debt service revenue was \$2.9 million which is \$166,000 over the budgeted debt service payment of \$2.7 million. Ms. Deming reviewed notable increases and decreases from the consolidated balance sheet in detail.

RECOMMENDATION: Staff recommended acceptance of the financial report subject to audit.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Engberg, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW-UP: None.

REPORT ON RECENT RECOGNITIONS AND UPCOMING EVENTS – LENI KIRKMAN

SUMMARY: Ms. Kirkman reminded the Board about the groundbreaking ceremony for the new clinical services building at 11:00 a.m., on Thursday, December 16, 2010, at the University Health Center – Downtown. She yielded the floor to Dr. Jimenez and Mr. Adams for presentation of a 20th year employment anniversary pin to Mr. George Hernández.

RECOMMENDATION: None.

ACTION: None.

EVALUATION: None.

FOLLOW-UP: None.

INFORMATION ONLY ITEMS:

UPDATE ON THE PROGRESS OF THE ASPEN HEALTHCARE METRICS PROGRAM (REDUCTION IN COSTS OF PHYSICIAN PREFERENCE ITEMS) - FRANCINE CROCKETT AND CHRISTANN VASQUEZ

REPORT ON AVENIDA GUADALUPE CFHP COMMUNITY OFFICE – THERESA SCEPANSKI

SUMMARY: Detailed written reports were provided to the Board and are available for review. No discussion was held.

RECOMMENDATION: None.

ACTION: None.

EVALUATION: None.

FOLLOW-UP: None.

ADJOURNMENT:

There being no further business, Mr. Adams adjourned the public meeting at 1:35 p.m.

Roberto L. Jimenez, M.D., F.A.P.A., Chair
Bexar County Hospital District
Board of Managers

Ira Smith, Secretary
Bexar County Hospital District
Board of Managers

Sandra D. Garcia, Recording Secretary