



UNIVERSITY HEALTH SYSTEM

SPECIAL MEETING OF THE BOARD OF MANAGERS

Tuesday, January 18, 2000
Board Room
University Center for Community Health
701 S. Zarzamora

Minutes

BOARD MEMBERS PRESENT

Robert Engberg, Chairman
Robert Jimenez, M.D.
Jeff Judson
Johnny E. Lovejoy, II
Luis Roberto Vera, Jr., J.D.
Mary Beth Williamson

BOARD MEMBERS ABSENT

James Adams

OTHERS PRESENT

William Reynolds Archer, M.D., Commissioner, Texas Department of Health
Jeff Turner, President/Chief Executive Officer, University Health System
Nicolas Walsh, M.D., Executive Associate Dean, Office of the Medical Dean, UTHSCSA
Allan Castro, Administrative Resident, University Health System
Theresa De La Haya, Vice President, University Center for Community Health
George B. Hernandez, Jr., J.D., Vice President/Legal Services, University Health System
Mary Helen Mays, Director, Diabetes Prevention & Health Promotion, Texas Diabetes Institute,
University Center for Community Health
David A. Neathery, Administrative Resident, University Health System
Nancy Ray, Senior Vice President for Patient Care Services, University Health System
Elizabeth Rodriguez, Marketing Analyst, University Health System
Sydney Rountree, Executive Vice President/CFO, University Health System
Mary Rozar-Hogan, Director, Business Development/Corporate Communications, University
Health System
Greg Rufe, Vice President for Operations and Assistant Administrator, University Health
System
Jean Setzer, Ph.D., Director/Planning & Grants Management, University Health System
And other attendees

MEMBERS OF THE PRESS

Nicole Foy, San Antonio Express-News

CALL TO ORDER

Mr. Engberg called the meeting to order at 3:20 p.m., and yielded the floor to Mr. Jeff Judson for introduction of Dr. William Reynolds Archer, III.

INTRODUCTIONS

Mr. Judson invited Commissioner Archer, a top public official responsible for overseeing the Texas Department of Health, to address the Board in preparation of the University Health System's long range planning efforts, which Mr. Judson has been appointed to lead. Mr. Judson reported that Dr. Archer is responsible for the Texas Department of Health's myriad programs, 6,000 employees and a \$6.5 billion annual budget. His special interests include international health issues, especially those tied closely with Mexico. The emphasis of much of Dr. Archer's work is on cost-effective solutions in primary care and public health. Dr. Archer's priorities for the Texas Department of Health on a path of leadership in the state and nation include centering resources on prevention strategies, emphasizing outcomes as the measure of success, and strengthening the focus on communities to respond to people and their needs at a level that is most meaningful to them. His day-to-day emphasis is on community-based strategies, stressing the vital importance of support, human connections, and quality relations as an important element in a person's health.

DISCUSSION

Mr. Judson yielded the floor to Commissioner Archer who engaged members of the Board of Managers in dialogue regarding trends in state and national health care policy. He distributed relevant articles of interest regarding a variety of public health issues and reviewed mortality rates by public health region and county in the State of Texas. Dr. Archer focused on opportunities for revolutionizing health care and discussed upcoming opportunities for health systems to partner with the Texas Department of Health in the way of grants.

Commissioner Archer urged the Board of Managers and staff to look at utilization data as it relates to uncompensated care and to consider the fact that certain health issues could be geographically related. His belief is that something other than health care drives health care and he stated that during long range planning efforts, a good public health system should ask (1) Where is it happening? and (2) Why is it happening?

Dr. Archer thanked the Board of Managers for the opportunity to engage in dialogue and departed the Special Board meeting at 5:40 p.m.

ARTICLES

1. Working Together to Improve Public Health – Draft Document in Progress
2. Proposal for the Funding of a Study Examining the Hispanic Paradox in the El Paso Region Center for Border Health Research
3. There is Something Else Out There: Health Policy and Determinants of Health, by Llona Kickbusch, Yale University
4. Why People Get Sick – An Interdisciplinary Study in Houston Looks Beyond Disease, by Monica Maldonado, Associate Editor, Texas Medicine, September 1999

A discussion ensued regarding the various levels of intervention, the necessity to do things consistent with the long-range vision, the concurrent executive search and long range planing efforts. Mr. Turner reported that Dr. Steven Wartman, the new Dean of the Medical School, has expressed great interest in the University Health System's long range planning efforts.

Dr. Jean Setzer was asked to follow up with the State of Texas regarding the availability of grants, as suggested by Dr. Archer.

COMMUNICATIONS

None.

ADJOURNMENT

There being no further business, the meeting adjourned at 5:55 p.m.

Robert Engberg
Chairman

Jeff Judson
Secretary

Sandra Garcia
Recording Secretary